

# Ahead of the Curve

## GDP would have grown 3.0% in 2022

- Gross Domestic Product (4Q22 P).** We expect activity in the last quarter of 2022 at 3.3% y/y. This implies +0.3% q/q, moderating relative to the pace in the previous four quarters. This is a tad lower than our previous estimate of +0.5%. Some of the boost would come from a substantial acceleration in the latter part of 3Q22, providing stronger inertia to the period. Among other drivers, we note: (1) Additional pressures in core inflation; (2) further monetary tightening; (3) a deceleration in the US; and (4) heightened global recession fears. However, resilience in key sectors likely helped to avoid a more significant deceleration, with support from consumption fundamentals (e.g. employment and remittances), along a renewed boost in investment. In this context, primary activities would have led at 1.0% q/q (4.9% y/y), with services also positive at 0.2% (3.5% y/y). Industry would be more modest at 0.1% (2.5% y/y). With this, full-year GDP in 2022 would have grown 3.0%
- IMEF's PMIs (January).** We expect a small decline in both indicators as risks have risen in the short-term. For manufacturing –which we expect with a 1.5pts decline to 50.3pts–, most of the impact would come from lower external demand, with timely data in the US depressed. Locally, budget constraints for families would impact services, driving non-manufacturing lower by 0.9pts to 52.6pts. However, both would remain in positive territory, suggesting that the economy maintained an upward trend in 1Q23

January 27, 2023

[www.banorte.com](http://www.banorte.com)  
[@analisis\\_fundam](https://twitter.com/analisis_fundam)

 Juan Carlos Alderete Macal, CFA  
 Executive Director of Economic Research and  
 Financial Markets Strategy  
[juan.alderete.macal@banorte.com](mailto:juan.alderete.macal@banorte.com)

 Francisco José Flores Serrano  
 Director of Economic Research, Mexico  
[francisco.flores.serrano@banorte.com](mailto:francisco.flores.serrano@banorte.com)

 Yazmín Selene Pérez Enríquez  
 Senior Economist, Mexico  
[yazmin.perez.enriquez@banorte.com](mailto:yazmin.perez.enriquez@banorte.com)

 Cintia Gisela Nava Roa  
 Senior Economist, Mexico  
[cintia.nava.roa@banorte.com](mailto:cintia.nava.roa@banorte.com)

 Winners of the award for best economic  
 forecasters for Mexico in 2021, granted  
 by *Refinitiv*

 Document for distribution among the  
 general public

## Mexico weekly calendar

DATE	TIME (ET)	EVENT	PERIOD	UNIT	BANORTE	CONSENSUS	PREVIOUS
Mon 30-Jan		Budget balance (measured with PSBR)	December	MX\$ bn	--	--	-766.9
Tue 31-Jan	7:00am	GDP	4Q22 (P)	% y/y	<u>3.3</u>	<u>3.4</u>	4.3
		sa		% q/q	<u>0.3</u>	<u>0.3</u>	0.9
		Primary activities		% y/y	<u>4.9</u>	--	3.6
		Industrial production		% y/y	<u>2.5</u>	--	3.5
		Services		% y/y	<u>3.5</u>	--	4.5
Tue 31-Jan	10:00am	International reserves	Jan-27	US\$ bn	--	--	200.9
Tue 31-Jan	10:00am	Commercial banking credit	December	% y/y in real terms	<u>4.9</u>	--	4.8
		Consumption		% y/y in real terms	<u>9.2</u>	--	9.0
		Mortgages		% y/y in real terms	<u>3.6</u>	--	3.9
		Corporates		% y/y in real terms	<u>3.5</u>	--	3.3
Wed 1-Feb	10:00am	Family remittances	December	US\$ mn	<u>5,314.1</u>	4,950.0	4,801.1
Wed 1-Feb	10:00am	Banxico's survey of economic expectations	January				
Wed 1-Feb	1:00pm	IMEF's PMI survey	January				
		Manufacturing		index	<u>50.3</u>	--	51.8
		Non-manufacturing		index	<u>52.6</u>	--	53.5
Fri 3-Feb	7:00am	Consumer confidence (sa)	January	index	<u>42.8</u>	--	42.5

Source: Banorte; Bloomberg

Proceeding in chronological order...

**MoF's public finance report (December).** Attention will center on the Public Balance and Public Sector Borrowing Requirements (PSBR), which accumulated a year-to-date deficit of \$766.9 billion (until November). Focus will be on progress relative to the estimates outlined in the [General Economic Policy Criteria](#). In revenues, oil-related will probably remain high due to prices, awaiting data on income taxes and VAT collection. We will pay attention to excise taxes, considering that international prices rose in the period. On spending, we will follow financial costs and programmable spending—especially in autonomous and administrative branches—, along with outlays by Pemex and CFE. We will also analyze public debt, which amounted to \$13.6 trillion in November (as measured by the Historical Balance of the PSBR). Finally, given that this is a Quarterly Report, we will attend the analysts' call, taking place on Tuesday, January 31<sup>st</sup>.

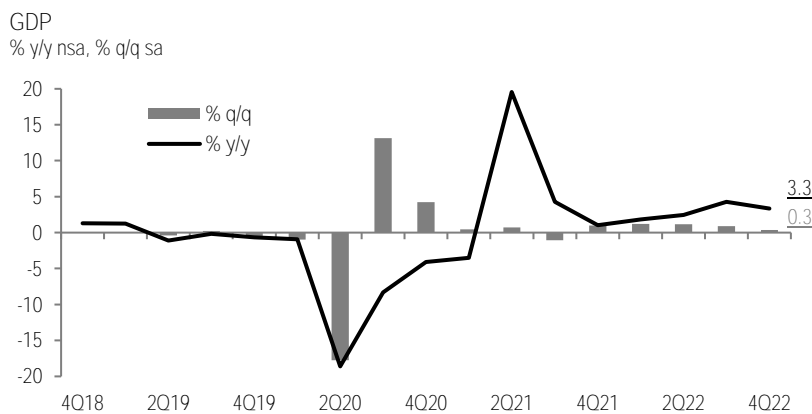
**GDP likely finished 4Q22 on a positive note, with full-year growth at 3.0%.** We expect activity in the last quarter of 2022 at 3.3% y/y (previous: 4.3%). This implies +0.3% q/q, moderating relative to the pace in the previous four quarters. This is a tad lower than our previous estimate of +0.5%. Some of the boost would come from a substantial acceleration in the latter part of 3Q22, providing stronger inertia to the period. Among other drivers, we note: (1) Additional pressures in core inflation; (2) further monetary tightening; (3) a deceleration in the US; and (4) heightened global recession fears. However, resilience in key sectors likely helped to avoid a more significant deceleration, with support from consumption fundamentals (e.g. employment and remittances), along a renewed boost in investment. In this context, primary activities would have led at 1.0% q/q (4.9% y/y), with services also positive at 0.2% (3.5% y/y). Industry would be more modest at 0.1% (2.5% y/y). With this, full-year GDP in 2022 would have grown 3.0%.

Considering that we already have data for the [first two months of the quarter](#)—with an average expansion of 3.9% y/y—, we turn our attention to December. Our GDP estimate implies +0.1% m/m in the period's GDP-proxy IGAE (+2.0% y/y). Part of the uptick would be due to a more favorable base, as overall signals remained somewhat mixed. As a reference, our estimate would be lower than INEGI's latest estimate within the [Timely Indicator of Economic Activity](#).

By sectors, we forecast a sequential decline in industry. Within mining, oil sector data from *CNH* was mixed, with a slight increase in oil (1,617 kbpd from 1,607 kbpd), but with gas lower at the margin. However, we expect the full sector to climb, boosted by 'related services' after declining in November. For construction, dynamism could have continued, in part because of a further moderation in prices (with the sector's PPI lower for a fourth consecutive month), and with employment improving both in IMSS and INEGI (with sa figures). We believe some of the boost is linked to ongoing projects related to nearshoring. Signals for manufacturing were also mixed, with IMEF's PMI accelerating to 51.8pts. Meanwhile, the trade balance showed manufacturing exports at -2.7% m/m, dragged by 'others' (-2.9%), in line with a moderation in US activity.

However, auto production rebounded strongly, up 4.4% even after +2.4% in November.

On services, we forecast a sequential uptick, especially after the sharp decline of the previous month. Overall, IMEF's non-manufacturing indicator was steady at 53.5pts. By sectors, retail sales would be stronger, with ANTAD sales back in positive territory, noting same-store sales at 1.1% y/y in real terms (previous: -1.6%). Auto sales expanded 9.6% m/m, surprising higher. Moreover, consumption goods imports expanded by 0.6%, its first increase since June. However, tourism seems to have slowed its pace of growth—at least based on air passenger traffic from privately operated airports—, subtracting from the overall boost. In addition, professional and support services will likely remain to the downside, even after moving lower for the past seven months.



Source: INEGI, Banorte

**Weekly international reserves report.** Last week, net international reserves increased by US\$269 million, closing at US\$200.9 billion (see table below). This was mainly due to a positive valuation effect in institutional assets. Year-to-date, the central bank's reserves have increased by US\$1.8 billion

Banxico's foreign reserve accumulation details  
US\$, million

	2022		Jan 20, 2022		Year-to-date
	Balance		Balance	Flows	
International reserves (B)-(C)	199,094		200,889	269	1,795
(B) Gross international reserve	201,143		206,002	-305	4,858
Pemex	--	--	--	0	0
Federal government	--	--	--	-388	3,465
Market operations	--	--	--	0	0
Other	--	--	--	83	1,393
(C) Short-term government's liabilities	2,049		5,113	-574	3,064

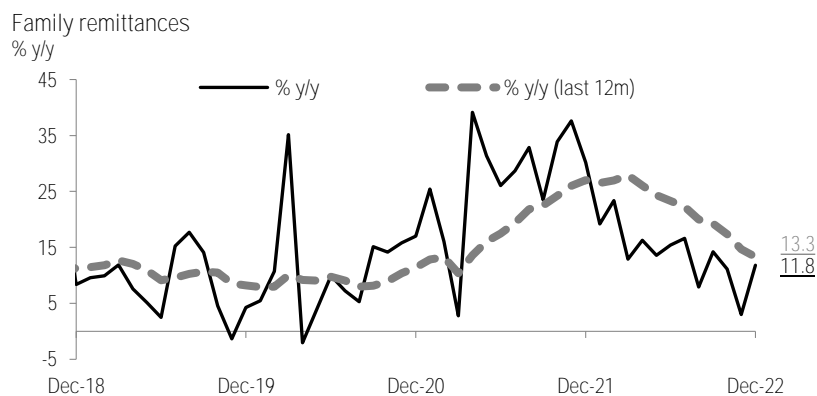
Source: Banco de México

**Banking credit kept growing in December.** We anticipate a 4.9% y/y expansion, stringing nine months in positive territory. We think the recovery continued given improved fundamentals. Meanwhile, the arithmetic effect from inflation is practically negligible, as [annual inflation rose only by 2bps to 7.82%](#). Given prevailing price pressures, and considering the holiday period, we believe families kept using loans to smooth their consumption patterns. On the other hand, corporate credit could have been benefited by nearshoring efforts, albeit in a limited fashion on higher financing costs. Looking at the details, consumer loans would stand at 9.2% (previous: 9.0%), corporates at 3.5% (previous: 3.3%), and mortgages at 3.6% (previous: 3.9%).

**Remittances expected to have gathered some momentum in December despite more challenging conditions.** We expect remittances at US\$5,314.1 million, accelerating relative to November. Part of this would be driven by a more favorable seasonality, in our view related to the holidays. This would imply 11.8% y/y vs +3.0% in the previous month, which in our view was surprisingly low.

In this context, US employment conditions were somewhat dampened, limiting a more substantial acceleration. Non-farm payrolls showed a net creation of 223k positions, moderating vs the +263k in November, with the unemployment rate down to 3.5% (previous: 3.7%). However, the latter metric for Hispanics and Latinos increased to 4.1% from 4.0%. For Mexicans, we estimate it rose by 46bps, to 4.1%. The working age population –including ‘natives’, ‘non-native citizens’, and ‘non-citizens’ (legal or illegal)– increased by 67k. However, there were 26k fewer employees. Some caution is granted as these figures are subject to high seasonality. Nevertheless, the trend of employment has been to the downside in four out of the five latest months, raising some flags for dynamism ahead. On activity in the US, PMIs from *S&P Global* suggests an additional moderation, with the composite index falling to 45.0pts, its lowest reading since August. This is consistent with data from construction –which employs an important number of migrants–, with housing starts (-1.4% m/m) and building permits (-1.6%) contracting. However, price pressures declined further, partly aided by lower gasoline prices. Finally, the MXN depreciated in the period, particularly in the first half, before the holidays, which could have boosted flows even further.

With this, remittances would have accumulated a total of US\$58,452.7 million in the year, a new historical high, up 13.3% vs 2021. While it is an inch below our latest estimate (at US\$59-60 billion), it would still have been great, with Mexican migrants a key support for their families back home, as well as the country.



Source: Banxico, Banorte

**Banxico’s survey of expectations.** Focus will be on inflation, growth, the reference rate, and exchange rate. On prices, the year-end 2023 median stands at 5.1%, above our 4.8%. Considering most recent surveys and data, this figure might hold. We do not see large moves in medium and long-term expectations, remaining above target. On GDP, 2023 is estimated at 0.9% (Banorte: 1.5%), likely stable with no new information yet. The year-end value for the reference rate stands at 10.25%, higher than our 10.00%.

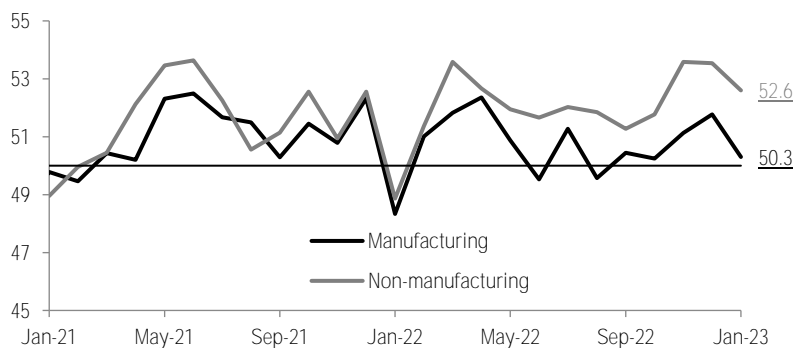
On the path, +50bps are expected in 1Q23 –matching our view–, with cuts materializing in 3Q23. Lastly, the exchange rate is anticipated at USD/MXN 20.80 by December (Banorte: 20.20).

**Some setbacks in IMEF’s PMIs at the turn of the year.** We expect a small decline in both indicators as risks have risen in the short-term. For manufacturing, most of the impact would come from lower external demand, with timely data in the US depressed. Locally, budget constraints for families would impact services, driving non-manufacturing lower. However, both would remain in positive territory, suggesting that the economy maintained an upward trend in 1Q23.

In this sense, we expect manufacturing at 50.3pts (from 51.8pts). As mentioned, most of the drag from abroad. US industrial production has declined since October and likely extended through January. At least according to *S&P Global*, input prices accelerated in January. In addition, the *Empire Manufacturing* showed its lowest level since May 2020. Moreover, fears of a recession intensified after industry data for December in that country, –with manufacturing still the most affected sector. On energy, signals are mixed. Oil prices rose, but natural gas maintained its downward trend. On a more positive note, transportation costs (*Baltic Dry index*) intensified their move down in January, at levels not seen since June 2020. Locally, we do not rule out higher input prices, both due to start-of-the-year adjustments and the trajectory of energy sources. Finally, we continue to monitor supply chains conditions –favored in the short-term by China’s reopening. Given this, we expect the indicator to keep hovering around the 50pts threshold. Thus, we anticipate moderate declines in ‘production’ and ‘new orders’, as well as lower volatility in ‘inventories’.

Non-manufacturing would have decline modestly, from 53.5pts to 52.6pts, given somewhat mixed signals. The main drag would be a harsher household budget constraint. To the above we must add [an acceleration in inflationary pressures during the first half of January](#) –with significant adjustments in services and processed foods, as well as a trend change in energy. Additionally, we do not rule out that households keep postponing non-priority consumption decisions. Due to all the above, we expect a contraction in ‘production’ and ‘employment’.

IMEF indicators  
Diffusion indicators, sa

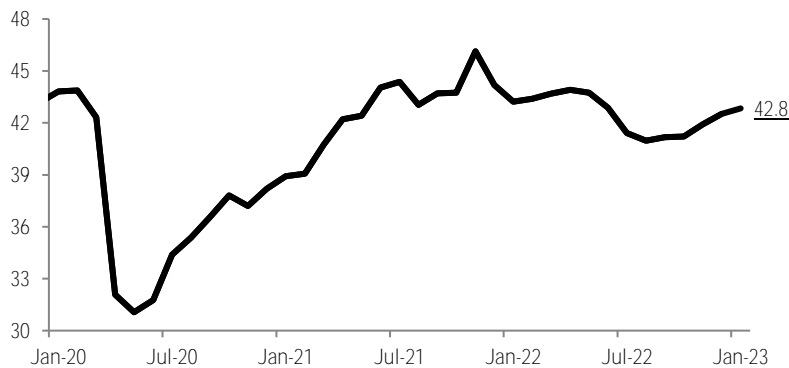


Source: IMEF, Banorte

**Consumer confidence to inch higher at the turn of the year.** We anticipate a slight increase of 0.3pts to 42.8pts. This would be justified by the [20% minimum wage increase](#). In addition, we believe that lower inflationary pressures –particularly in energy and meat & egg at the end of 2022– would have a positive effect on households’ perceptions.

However, a substantial increase would be limited by: (1) A decrease in households’ disposable income after spending incurred in December; (2) usual beginning-of-the-year price increases, especially in government services and products with excise taxes (*e.g.* gasoline, sugary drinks), but also in electricity rates this time around.

Consumer confidence  
Points, seasonally adjusted



Source: INEGI

## Analyst Certification

We, Alejandro Padilla Santana, Juan Carlos Alderete Macal, Alejandro Cervantes Llamas, Manuel Jiménez Zaldivar, Marissa Garza Ostos, Katia Celina Goya Ostos, Francisco José Flores Serrano, José Luis García Casales, Víctor Hugo Cortes Castro, José Itzamna Espitia Hernández, Carlos Hernández García, Leslie Thalía Orozco Vélez, Hugo Armando Gómez Solís, Yazmín Selene Pérez Enriquez, Cintia Gisela Nava Roa, Miguel Alejandro Calvo Domínguez, Daniela Olea Suárez, José De Jesús Ramírez Martínez, Gerardo Daniel Valle Trujillo, Luis Leopoldo López Salinas, Isaías Rodríguez Sobrino, Paola Soto Leal and Daniel Sebastián Sosa Aguilar, certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

## Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

## Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas.

## Last-twelve-month activities of the business areas.

*Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services.*

*Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.*

## Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

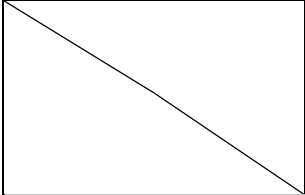
## Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1 % of the issuance or underlying of the securities issued.

None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document.

The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report.

## Guide for investment recommendations.

	<b>Reference</b>
<b>BUY</b> <b>HOLD</b> <b>SELL</b>	When the share expected performance is greater than the MEXBOL estimated performance. When the share expected performance is similar to the MEXBOL estimated performance. When the share expected performance is lower than the MEXBOL estimated performance.

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

## Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the issuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not commit to communicate the changes and also to keep the content of this document updated. Grupo Financiero Banorte S.A.B. of C.V. takes no responsibility for any loss arising from the use of this report or its content. This document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.



**GRUPO FINANCIERO BANORTE S.A.B. de C.V.**
**Research and Strategy**

Alejandro Padilla Santana	Chief Economist and Head of Research	alejandro.padilla@banorte.com	(55) 1103 - 4043
Raquel Vázquez Godínez	Assistant	raquel.vazquez@banorte.com	(55) 1670 - 2967
Itzel Martínez Rojas	Analyst	itzel.martinez.rojas@banorte.com	(55) 1670 - 2251
Lourdes Calvo Fernández	Analyst (Edition)	lourdes.calvo@banorte.com	(55) 1103 - 4000 x 2611
María Fernanda Vargas Santoyo	Analyst	maria.vargas.santoyo@banorte.com	(55) 1103 - 4000

**Economic Research**

Juan Carlos Alderete Macal, CFA	Executive Director of Economic Research and Financial Markets Strategy	juan.alderete.macal@banorte.com	(55) 1103 - 4046
Francisco José Flores Serrano	Director of Economic Research, Mexico	francisco.flores.serrano@banorte.com	(55) 1670 - 2957
Katía Celina Goya Ostos	Director of Economic Research, Global	katia.goya@banorte.com	(55) 1670 - 1821
Yazmín Selene Pérez Enríquez	Senior Economist, Mexico	yazmin.perez.enriquez@banorte.com	(55) 5268 - 1694
Cintia Gisela Nava Roa	Senior Economist, Mexico	cintia.nava.roa@banorte.com	(55) 1103 - 4000
Luis Leopoldo López Salinas	Manager Global Economist	luis.lopez.salinas@banorte.com	(55) 1103 - 4000 x 2707

**Market Strategy**

Manuel Jiménez Zaldivar	Director of Market Strategy	manuel.jimenez@banorte.com	(55) 5268 - 1671
-------------------------	-----------------------------	----------------------------	------------------

**Fixed income and FX Strategy**

Leslie Thalia Orozco Vélez	Senior Strategist, Fixed Income and FX	leslie.orozco.velez@banorte.com	(55) 5268 - 1698
Isaías Rodríguez Sobrino	Strategist, Fixed Income, FX and Commodities	isaias.rodriguez.sobrino@banorte.com	(55) 1670 - 2144

**Equity Strategy**

Marissa Garza Ostos	Director of Equity Strategy	marissa.garza@banorte.com	(55) 1670 - 1719
José Itzamna Espitia Hernández	Senior Strategist, Equity	jose.espitia@banorte.com	(55) 1670 - 2249
Carlos Hernández García	Senior Strategist, Equity	carlos.hernandez.garcia@banorte.com	(55) 1670 - 2250
Víctor Hugo Cortes Castro	Senior Strategist, Technical	victorh.cortes@banorte.com	(55) 1670 - 1800
Paola Soto Leal	Strategist, Equity	paola.soto.leal@banorte.com	(55) 1103 - 4000 x 1746

**Corporate Debt**

Hugo Armando Gómez Solís	Senior Analyst, Corporate Debt	hugoa.gomez@banorte.com	(55) 1670 - 2247
Gerardo Daniel Valle Trujillo	Analyst, Corporate Debt	gerardo.valle.trujillo@banorte.com	(55) 1670 - 2248

**Quantitative Analysis**

Alejandro Cervantes Llamas	Executive Director of Quantitative Analysis	alejandro.cervantes@banorte.com	(55) 1670 - 2972
José Luis García Casales	Director of Quantitative Analysis	jose.garcia.casales@banorte.com	(55) 8510 - 4608
Daniela Olea Suárez	Senior Analyst, Quantitative Analysis	daniela.olea.suarez@banorte.com	55) 1103 - 4000
Miguel Alejandro Calvo Domínguez	Senior Analyst, Quantitative Analysis	miguel.calvo@banorte.com	(55) 1670 - 2220
José De Jesús Ramírez Martínez	Senior Analyst, Quantitative Analysis	jose.ramirez.martinez@banorte.com	(55) 1103 - 4000
Daniel Sebastián Sosa Aguilar	Analyst, Quantitative Analysis	daniel.sosa@banorte.com	(55) 1103 - 4000

**Wholesale Banking**

Armando Rodal Espinosa	Head of Wholesale Banking	armando.rodal@banorte.com	(55) 1670 - 1889
Alejandro Aguilar Ceballos	Head of Asset Management	alejandro.aguilar.cebillos@banorte.com	(55) 5004 - 1282
Alejandro Eric Faesi Puente	Head of Global Markets and Institutional Sales	alejandro.faesi@banorte.com	(55) 5268 - 1640
Alejandro Frigolet Vázquez Vela	Head of Sólida Banorte	alejandro.frigolet.vazquezvela@banorte.com	(55) 5268 - 1656
Arturo Monroy Ballesteros	Head of Investment Banking and Structured Finance	arturo.monroy.ballesteros@banorte.com	(55) 5004 - 5140
Carlos Alberto Arciniega Navarro	Head of Treasury Services	carlos.arciniega@banorte.com	(81) 1103 - 4091
Gerardo Zamora Nanez	Head of Transactional Banking, Leasing and Factoring	gerardo.zamora@banorte.com	(81) 8173 - 9127
Jorge de la Vega Grajales	Head of Government Banking	jorge.delavega@banorte.com	(55) 5004 - 5121
Luis Pietrini Sheridan	Head of Private Banking	luis.pietrini@banorte.com	(55) 5249 - 6423
Lizza Velarde Torres	Executive Director of Wholesale Banking	lizza.velarde@banorte.com	(55) 4433 - 4676
Oswaldo Brondo Menchaca	Head of Specialized Banking Services	osvaldo.brondo@banorte.com	(55) 5004 - 1423
Raúl Alejandro Arauzo Romero	Head of Transactional Banking	alejandro.arauzo@banorte.com	(55) 5261 - 4910
René Gerardo Pimentel Ibarrola	Head of Corporate Banking	pimentelr@banorte.com	(55) 5004 - 1051
Ricardo Velázquez Rodríguez	Head of International Banking	rvelazquez@banorte.com	(55) 5004 - 5279
Víctor Antonio Roldan Ferrer	Head of Commercial Banking	victor.roldan.ferrer@banorte.com	(55) 1670 - 1899