🞜 BANORTE

The recovery of the labor market resumed in February, with 524.7 thousand new jobs

- Unemployment rate (January; nsa): 3.74%; Banorte: 3.43%; consensus: 3.65% (range: 3.43% to 3.92%); previous: 3.71%
- Part-time workers: 9.2% (previous: 9.1%); Participation rate: 58.7% (previous: 58.3%)
- In the period, 524.7 thousand jobs were created, better than suggested by the seasonal trend and partially recovering after last month's retracement. Thus, total jobs stand 311.6 thousand above those seen in February 2020, used as a pre-pandemic metric
- The labor force rose by 565.6 thousand, with unemployed people at +40.9 thousand. This explains the increase in the unemployment rate, but also supports the notion of a labor market recovery in the period
- As a result, the participation rate increased, while the part-time rate halted its downward trend. Outside of the labor force, those catalogued as 'available for work' decreased, which is also favorable
- As such, seasonally adjusted figures showed an increase of the unemployment rate to 3.75% from 3.63% in the previous month
- Gains in the informal sector totaled 154.7 thousand jobs, with 370.0 thousand more in the formal sector. Therefore, the informality rate fell to 54.6% (previous: 54.9%)
- Average hourly wages reached \$48.25 (previous: \$47.45). This represents +7.0% y/y. We believe this mainly reflects the adjustment to the minimum wage, considering that progress in January was more modest
- Although there is a seasonal component that helped today's results, we believe the signal is mostly favorable, setting the tone for greater dynamism in coming months. However, certain risks persist that could impact the pace of growth

Partial recovery of the labor market in February. Using original figures, the unemployment rate was 3.74% (chart below, left), higher than consensus (3.65%) and our 3.43%. This represents +3bps relative to January despite a less negative seasonal effect. With seasonally adjusted figures, the rate came at 3.75%, above the previous 3.63%. While this might suggest an impact, other data show that the month was more positive. Back to original figures, the labor force increased by 565.6 thousand, with 524.7 thousand more employees and 40.9 thousand more unemployed. While some of this comes on the back of positive seasonality as jobs lost in January are filled again, we believe much more is due to an improvement in virus conditions. Specifically, the number of cases began to fall sharply from the end of January, boosting mobility. This was coupled with signs of stronger dynamism in economic activity. However, we think it is still moderate considering the loss of 1.4 million the previous month, with several indicators still suggesting that additional gains are necessary.

March 30, 2022

www.banorte.com @analisis_fundam

Juan Carlos Alderete, CFA Executive Director of Economic Research and Financial Markets Strategy juan.alderete.macal@banorte.com

Francisco Flores Director of Economic Research, Mexico francisco.flores.serrano@banorte.com

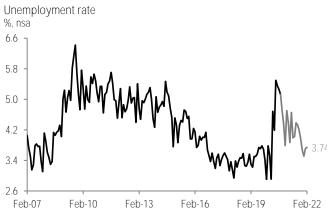
Yazmín Pérez Senior Economist, Mexico yazmin.perez.enriquez@banorte.com

Winners of the award for best economic forecasters for Mexico in 2021, granted by *Refinitiv*



Document for distribution among the general public

In this context, the participation rate rose to 58.7% (previous: 58.3%). This is explained by the increase in the labor force, while people outside the labor force falling by 226.3 thousand. From the latter, those 'available' fell by 324.7 thousand, with those 'not available' picked up by 98.4 thousand. Within the first group, it is favorable that the decline was concentrated in those that 'are not looking for a job because they do not see chances of finding one'. Therefore, total employees reached 56.1 million, exceeding by the level in February 2020 –before the impact of the virus– by 311.6 thousand, but still 883.5 thousand short from the maximum in December 2021. As previously, to better reflect the labor market conditions, we sum those 'available for work' not in the labor force both to the unemployed and the labor force. With this, the "expanded" unemployment rate stood at 14.8%, lower than the 15.3% in January. For reference, in February 2020 it reached 12.2%.



Participation rate %, nsa 60 60 58 56 54 52 50 48 46

Note: Dotted lines correspond to data obtained through the phone-only survey. The grey line indicates the hybrid survey Source: Banorte with data from INEGI



Gains again centered in the informal sector, with an acceleration in wages. Out of the 524.7 thousand gained, 154.7 thousand corresponded to the informal sector, with +370.0 thousand in the formal economy. At the margin, the last figure is better than those in the IMSS employment report, suggesting gains in other areas such as federal and state workers, along with the military. Meanwhile, we think the recovery of the first group is due to a rebound after the drop in the previous month, benefiting from lower worker absenteeism due to the decrease in contagions. However, we expected a more substantial increase. As a result, the informality rate fell to 54.6% (previous: 54.9%). By sectors, services concentrated gains at +863.5 thousand, noting sharp increases in social (+358.9 thousand) and 'diverse' (+253.4 thousand). In industry (+264.1 thousand), construction was the highest with +202.0 thousand, while manufacturing lost 2.5 thousand jobs. Lastly, the primary sector shed 706.6 thousand positions. On the other hand, the parttime rate increased to 9.2% from 9.1%, breaking with months of improvements. The average hourly wage stood at \$48.25, higher by \$0.80 sequentially and accelerating to +7.0% y/y. We believe this is more consistent with the enactment of the 22% rise to the minimum wage at the beginning of the year. As such, it likely sets the tone for additional progress along the wage curve for the remainder of the year.

2

INEGI's employment report

%	Feb-22	Jan-22	Difference
Unemployment rate	3.74	3.71	0.03
Participation rate	58.7	58.3	0.4
Part-time workers rate	9.2	9.1	0.1
Formal employment	45.4	45.1	0.2
Informal employment ¹	54.6	54.8	-0.2
Working in the informal economy	28.5	27.5	1.0
Working in the formal economy	26.1	27.3	-1.3

Source: INEGI

The recovery resumes, with better conditions in the short-term, although with heightened risks on the horizon. Even adjusting for the month's positive skew, we think the results are positive. In our view, it shows that the recovery got back on track after the impact in January. Overall, this is consistent with more favorable signs for activity in the period that could extend in the short-term.

Considering this, we believe job gains will continue at least in March, if not in the following months. Specifically, conditions surrounding the virus –with all states in 'green' in the traffic light indicator– have resulted in a larger number of people returning to offices and workplaces in general. While the impact of this by itself could be small, it may spillover to support and related services and fuel an additional recovery. We also note that the seasonal effect in hiring remains positive in March, further boosting the numbers. On wages, today's acceleration sets the basis for gains to consolidate in coming months. However, progress they may have relative to price pressures will be very important, with a significant impact of the latter on households' purchasing power.

In the medium-term, risks are becoming more relevant. Even though the direct effect of the conflict in Ukraine could be modest for our country, the impact of higher inflationary pressures because of this could undermine the local recovery. In addition, the persistence of shocks to supply chains –with important lockdowns in China due to new outbreaks of COVID-19– and distortions in some local sectors could persist, limiting growth. Despite of this and considering that 1Q21 has had some positive surprises, we maintain our estimate for the unemployment rate at the end of the year at 3.7%, although with higher levels of participation relative to those seen currently.

¹ Informal employment considers workers not affiliated to the Social Security Institutes (IMSS and ISSSTE) and the armed forces. However, those in the formal economy do pay some form of income tax



Analyst Certification

We, Alejandro Padilla Santana, Juan Carlos Alderete Macal, Alejandro Cervantes Llamas, Manuel Jiménez Zaldívar, Marissa Garza Ostos, Francisco José Flores Serrano, Katia Celina Goya Ostos, José Luis García Casales, Yazmín Selene Pérez Enríquez, José Itzamna Espitia Hernández, Carlos Hernández García, David Alejandro Arenas Sánchez. Paola Soto Leal, Víctor Hugo Cortes Castro, Hugo Armando Gómez Solís, Daniela Olea Suárez, Miguel Alejandro Calvo Domínguez, Luis Leopoldo López Salinas, Leslie Thalia Orozco Vélez, Gerardo Daniel Valle Trujillo and Isaías Rodríguez Sobrino, certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas.

Last-twelve-month activities of the business areas.

Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services.

Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.

Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1% of the issuance or underlying of the securities issued.

None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document.

The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report.

Guide for investment recommendations.

	Reference
BUY	When the share expected performance is greater than the MEXBOL estimated performance.
HOLD	When the share expected performance is similar to the MEXBOL estimated performance.
SELL	When the share expected performance is lower than the MEXBOL estimated performance.

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the insuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not commit to communicate the changes and also to keep the content of this document updated. Grupo Financiero Banorte S.A.B. of C.V. takes no responsibility for any loss arising from the use of this report or its content. This document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.

#BANORTE

GRUPO FINANCIERO BANORTE S.A.B. de C.V.

Alejandro Padilla Santana	Chief Economist and Head of Research	alejandro.padilla@banorte.com	(55) 1103 - 4043
Raquel Vázquez Godinez	Assistant	raquel.vazquez@banorte.com	(55) 1670 - 2967
tzel Martínez Rojas	Analyst	itzel.martinez.rojas@banorte.com	(55) 1670 - 2251
Lourdes Calvo Fernández	Analyst (Edition)	lourdes.calvo@banorte.com	(55) 1103 - 4000 x 2611
Economic Research	Executive Director of Economic Research and Financial		
Juan Carlos Alderete Macal, CFA	Markets Strategy	juan.alderete.macal@banorte.com	(55) 1103 - 4046
Francisco José Flores Serrano Katia Celina Goya Ostos	Director of Economic Research, Mexico Director of Economic Research, Global	francisco.flores.serrano@banorte.com katia.goya@banorte.com	(55) 1670 - 2957 (55) 1670 - 1821
Yazmín Selene Pérez Enríquez	Senior Economist, Mexico	yazmin.perez.enriquez@banorte.com	(55) 5268 - 1694
Luis Leopoldo López Salinas	Economist, Global	luis.lopez.salinas@banorte.com	(55) 1103 - 4000 x 2707
Market Strategy Manuel Jiménez Zaldívar	Director of Market Strategy	manuel.jimenez@banorte.com	(55) 5268 - 1671
Fixed income and FX Strategy			
Leslie Thalía Orozco Vélez Isaías Rodríguez Sobrino	Senior Strategist, Fixed Income and FX Analyst, Fixed Income, FX and Commodities	leslie.orozco.velez@banorte.com isaias.rodriguez.sobrino@banorte.com	(55) 5268 - 1698 (55) 1670 - 2144
-	Analysi, Fixed income, FX and Commodilies	Isalas.iounguez.sobilito@ballone.com	(55) 1070 - 2144
Equity Strategy Marissa Garza Ostos	Director of Equity Strategy	marissa.garza@banorte.com	(55) 1670 - 1719
José Itzamna Espitia Hernández	Senior Strategist, Equity	jose.espitia@banorte.com	(55) 1670 - 2249
Carlos Hernández García	Senior Strategist, Equity	carlos.hernandez.garcia@banorte.com	(55) 1670 - 2250
David Alejandro Arenas Sánchez /íctor Hugo Cortes Castro	Senior Strategist, Equity Senior Strategist, Technical	david.arenas.sanchez@banorte.com victorh.cortes@banorte.com	(55) 1103 - 4000 x 275 (55) 1670 - 1800
Paola Soto Leal	Analyst	paola.soto.leal@banorte.com	(55) 1103 - 4000 x 174
Corporate Debt			
Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo	Senior Analyst, Corporate Debt Analyst, Corporate Debt	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248
Quantitative Analysis		gerardo.valie.trajilo e banone.com	(33) 1070 2210
Alejandro Cervantes Llamas	Executive Director of Quantitative Analysis	alejandro.cervantes@banorte.com	(55) 1670 - 2972
losé Luis García Casales	Director of Quantitative Analysis	jose.garcia.casales@banorte.com	(55) 8510 - 4608
José Luis García Casales Daniela Olea Suárez	Director of Quantitative Analysis Senior Analyst, Quantitative Analysis	jose.garcia.casales@banorte.com daniela.olea.suarez@banorte.com	(55) 8510 - 4608 55) 1103 - 4000
Daniela Olea Suárez	-		
Daniela Olea Suárez Aiguel Alejandro Calvo Domínguez	Senior Analyst, Quantitative Analysis	daniela.olea.suarez@banorte.com	55) 1103 - 4000
Daniela Olea Suárez Viguel Alejandro Calvo Domínguez Wholesale Banking	Senior Analyst, Quantitative Analysis	daniela.olea.suarez@banorte.com	55) 1103 - 4000
Daniela Olea Suárez /liguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com	55) 1103 - 4000 (55) 1670 - 2220
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889
Daniela Olea Suárez Aiguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282
Daniela Olea Suárez Viguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Rodal Espinosa Alejandro Fric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140
	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091
Daniela Olea Suárez Aiguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez lorge de la Vega Grajales	Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Eric Faesi Puente Carlos Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan	 Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Wholesale Banking Head of Asset Management Head of Asset Management Head of Global Markets and Institutional Sales Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking 	daniela.olea.suarez@banorte.commiguel.calvo@banorte.comarmando.rodal@banorte.comalejandro.aguilar.ceballos@banorte.comalejandro.faesi@banorte.comalejandro.frigolet.vazquezvela@banorte.comarturo.monroy.ballesteros@banorte.comcarlos.arciniega@banorte.comgerardo.zamora@banorte.comjorge.delavega@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres	 Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking 	daniela.olea.suarez@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.aguilar.ceballos@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez	 Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking 	daniela.olea.suarez@banorte.commiguel.calvo@banorte.comarmando.rodal@banorte.comalejandro.aguilar.ceballos@banorte.comalejandro.faesi@banorte.comalejandro.frigolet.vazquezvela@banorte.comarturo.monroy.ballesteros@banorte.comcarlos.arciniega@banorte.comgerardo.zamora@banorte.comjorge.delavega@banorte.comluis.pietrini@banorte.comlizza.velarde@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676
Daniela Olea Suárez /liguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Aguilar Ceballos Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez lorge de la Vega Grajales .uis Pietrini Sheridan .izza Velarde Torres Dsvaldo Brondo Menchaca Raúl Alejandro Arauzo Romero	 Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking Head of Specialized Banking Services 	daniela.olea.suarez@banorte.commiguel.calvo@banorte.comarmando.rodal@banorte.comalejandro.aguilar.ceballos@banorte.comalejandro.frigolet.vazquezvela@banorte.comarturo.monroy.ballesteros@banorte.comcarlos.arciniega@banorte.comgerardo.zamora@banorte.comjorge.delavega@banorte.comluis.pietrini@banorte.comlizza.velarde@banorte.comosvaldo.brondo@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423
Daniela Olea Suárez Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Aguilar Ceballos Alejandro Eric Faesi Puente Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres Dsvaldo Brondo Menchaca	 Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Senior Analyst, Quantitative Analysis Head of Wholesale Banking Head of Wholesale Banking Head of Asset Management Head of Global Markets and Institutional Sales Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking Head of Specialized Banking Services Head of Transactional Banking 	daniela.olea.suarez@banorte.commiguel.calvo@banorte.comarmando.rodal@banorte.comalejandro.aguilar.ceballos@banorte.comalejandro.faesi@banorte.comalejandro.frigolet.vazquezvela@banorte.comarturo.monroy.ballesteros@banorte.comcarlos.arciniega@banorte.comgerardo.zamora@banorte.comjorge.delavega@banorte.comluis.pietrini@banorte.comlizza.velarde@banorte.comosvaldo.brondo@banorte.comalejandro.arauzo@banorte.com	55) 1103 - 4000 (55) 1670 - 2220 (55) 1670 - 1889 (55) 5004 - 1282 (55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423 (55) 5261 - 4910