## **Ahead of the Curve**

We expect Banxico to hike 25bps to 5.00%, in a very tough decision

- Banxico's monetary policy decision (November 11<sup>th</sup>). We expect a 25bps hike, taking the reference rate to 5.00%. Nevertheless, we warn about a sizable risk of a 50bps increase to 5.25%, in line with the discount in interest rate futures. In this sense, we believe it will be a very difficult –and probably split– decision. The key issue that would push them towards the latter scenario is the more complicated inflation backdrop and the tightening of monetary conditions in other regions. Nevertheless, we consider that the current pace will be maintained due to several factors, including a deeperthan-expected economic slowdown, more fiscal room when compared to other emerging markets, and a relatively more modest easing cycle after the COVID-19 shock
- Inflation (October). We expect headline inflation at 0.79% m/m (previous: 0.62%), with price pressures extending despite somewhat different dynamics than in the <u>first half of the month</u>. The core is estimated at 0.49%, still affected by goods. With these results, headline inflation would climb to 6.19%, highest since December 2017. The core would also increase, coming in at 5.19% (previous: 4.92%). We believe this should lead to another upward revision of Banxico's inflation estimates on Thursday's policy decision, also supporting an extension of the tightening cycle

## **November 5, 2021**

www.banorte.com @analisis\_fundam

## Juan Carlos Alderete, CFA Director of Economic Research juan.alderete.macal@banorte.com

## Francisco Flores

Senior Economist, Mexico francisco.flores.serrano@banorte.com

Document for distribution among the general public

Mexico weekly calendar

DATE	TIME (ET)	EVENT	PERIOD	UNIT	BANORTE	CONSENSUS	PREVIOUS
Mon 8-Nov	7:00am	Gross fixed investment	August	% y/y	<u>11.8</u>	11.8	15.7
		sa		%m/m	<u>0.4</u>		2.1
		Machinery and equipment		% y/y	<u>18.5</u>		17.5
		Construction		% y/y	<u>7.1</u>		14.2
Mon 8-Nov	7:00am	Private consumption	August	% y/y			11.9
		sa		%m/m			0.1
		Domestic (Goods and services)		% y/y			9.9
		Imported (Goods)		% y/y			31.3
Tue 9-Nov	7:00am	CPI inflation	October	% m/m	0.79	0.77	0.62
				% y/y	<u>6.19</u>	6.19	6.00
		Core		% m/m	0.49	0.47	0.46
				% y/y	<u>5.19</u>		4.92
Tue 9-Nov	10:00am	International reserves	Nov-5	US\$ bn			198.9
Wed 10-Nov		Wage negotiations	October	%			4.1
Wed 10-Nov		ANTAD: Same-store sales	October	% y/y in real terms			3.9
Thu 11-Nov	7:00am	Industrial production	September	% y/y	<u>3.2</u>	4.1	5.5
		sa		% m/m	<u>-0.7</u>	-0.2	0.4
		Mining		% y/y	<u>2.4</u>		1.9
		Utilities		% y/y	<u>0.9</u>		-4.8
		Construction		% y/y	<u>9.6</u>		8.7
		Manufacturing		% y/y	<u>1.5</u>	4.0	6.6
Thu 11-Nov	2:00pm	Monetary policy decision (Banxico)	Nov-11	%	<u>5.00</u>	5.00	4.75
Fri 12-Nov	1:00pm	Job creation affiliated to IMSS	October	thousands			174.1

Source: Banorte; Bloomberg



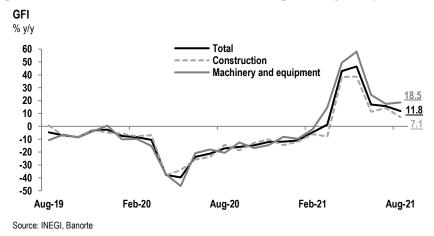
Proceeding in chronological order...

**Investment to inch higher in August despite complex conditions.** We expect GFI at 11.8% y/y (previous: 15.7%). Sequentially, and despite other <u>signs of deceleration</u>, we expect a modest 0.4% m/m uptick, quite positive considering the +2.1% of the previous month. Sector performance would be differentiated, with weakness in machinery and equipment more than offset by construction.

Specifically, we anticipate the latter at +1.9% m/m (7.1% y/y), adding two months of strong growth. This would match the <u>industrial production report</u>, in which we noted the increase in civil engineering. We believe this could translate in greater strength in the non-residential category, which already posted higher dynamism in July. This would happen despite a moderation in physical investment by the federal government, up 14.3% y/y in real terms, albeit not ruling out discrepancies due to different accounting methods. It should be mentioned that business confidence declined in the month, albeit compensated by some stability in aggregate trend indicators.

Machinery and equipment would fall 1.8% m/m (18.5% y/y), not at all surprising considering the +4.5% of the previous month. The contraction would concentrate in the imported component, down 3.1% m/m (25.1% y/y), consistent with the signal from capital goods imports, which declined 2.5%. Part of this lower dynamism might be explained by the slight depreciation of the Mexican peso, averaging USD/MXN 20.08 in the period. In addition, trade balance figures might be more positive as they are measured in nominal terms. Meanwhile, the domestic component would fall 1.4% m/m (8.0% y/y), with a mixed performance in relevant categories within manufacturing. To the upside we note electronic equipment. On the contrary, we saw relevant declines in transportation, machinery and equipment and metallic products.

Despite the slight improvement, we believe the situation will remain complex for the sector, with several headwinds including: (1) Supply chain disruptions; (2) possible new outbreaks of COVID-19; and (3) prevailing idiosyncratic factors.





**Private consumption to dip in August.** We anticipate an additional moderation in the annual rate (previous: 11.9% y/y) due to a less favorable base, considering the reopening in 2020. Furthermore, we expect activity to decelerate in sequential terms after the 0.1% m/m uptick seen in July. The deterioration in the epidemiological front would have been the main drag, consistent with what we saw for the economy. Fundamentals were mixed, with remittances at a new historical high, but with important job losses, which we believe could have hindered dynamism. Moreover, the recovery in consumer loans lost strength, albeit improving later in September. Timelier data suggests a challenging backdrop, with activity measured by the GDP-proxy (IGAE) falling 1.6% m/m, impacted by services. Within the latter, most categories declined sequentially despite weakness being centered mainly in one sector. Meanwhile, retail sales stagnated (0.0% m/m), also skewed down by higher price pressures. Lastly, nonoil consumption goods imports plunged 5.3% m/m, also suggesting an impact. Going forward, we believe the short-term outlook might be better, with better virus conditions, more favorable signals from ANTAD in September, and IMEF's PMIs rebounding in October.

Adverse seasonality and additional pressures to drive inflation higher in October. We expect headline inflation at 0.79% m/m (previous: 0.62%), with price pressures extending despite somewhat different dynamics than in the <u>first half of the month</u>. The core is estimated at 0.49% (contribution: +37bps), still affected by goods. The non-core would be high, at 1.69% (+42bps), remembering an adverse seasonality from electricity tariffs. With these results, headline inflation would climb to 6.19%, highest since December 2017. The core would also increase, coming in at 5.19% (previous: 4.92%), with the non-core moderating at the margin to 9.28% (previous: 9.37%). We believe this should lead to another upward revision of Banxico's inflation estimates on Thursday's policy decision, also <u>supporting an extension of the tightening cycle</u>.

On monthly dynamics, the non-core would be characterized by a 4.5% m/m (+43bps) increase in energy, with the usual increase due to the end of summer discounts on electricity in some regions. The latter picked up 18.8% 2w/2w in the 1<sup>st</sup> half (+27bps). Remaining pressures would come from LP gas, up 7.9% m/m (+18bps), with a sizable increase in the first 15 days followed by a more moderate move higher in the second half, benefited by stability in international prices and a marginal appreciation of the exchange rate. Gasolines would be quite modest, with low-grade down 0.5% (-2bps) and high-grade at +0.3% (0bps). Despite additional increases in international prices, this would be helped by higher subsidies to excise taxes on fuels, with low-grade one reaching its highest since the measure was introduced in 2017. Meanwhile, agricultural goods would decline 0.1% m/m (-1bp), with fruits and vegetables down 0.7% (-3bps). Specifically, a large part of the decline seen in the 1<sup>st</sup> half would reverse, with our monitoring showing higher prices in tomatoes, husk tomatoes, chilies, and other fruits. Meat and egg would climb 0.3% (+2bps), with signs of pressures in beef and eggs.



At the core, certain pressures would linger. Goods are estimated to rise 0.6% (+24bps). Processed foods (+0.5%; +11bps) would remain to the upside, with higher raw materials costs weighing on prices. Nevertheless, our monitoring suggests that adjustments would be more modest in the second half. On the contrary, other goods would accelerate (0.7%; +12bps), with increases ahead of *El Buen Fin* (Mexico's Black Friday) which will take place from November 10<sup>th</sup> to 16<sup>th</sup>. Services would climb 0.4% (+13bps). A similar increase would be seen in tourism-related categories, while 'others' would increase 0.6% (+10bps). Remaining sectors would be more moderate, with housing up 0.2% (+3bps).

Weekly international reserves report. Last week, net international reserves rose by US\$305 million, closing at US\$198.9 billion (please refer to the following table). According to Banxico's report, this was explained by: (1) A US\$285 million sale from Pemex to the central bank; and (2) a positive valuation effect in institutional assets of US\$20 million. So far this year, the central bank's international reserves have increased by US\$3.2 billion.

Banxico's foreign reserve accumulation details US\$ million

	2020	Oct 29, 2021	Oct 29, 2021	Year-to-date
	Balance		Flows	
International reserves (B)-(C)	195,667	198,850	305	3,183
(B) Gross international reserve	199,056	211,590	722	12,534
Pemex			285	1,234
Federal government			532	-352
Market operations			0	0
Other			-95	11,651
(C) Short-term government's liabilities	3,389	12,739	418	9,350

Source: Banco de México

**Sequential decline for industry in September.** We expect a 3.2% y/y increase, below August's 5.5%. This figure would be slightly more positive than implied within the 3Q21 GDP report if we assume no adjustments to previous data. On seasonal effects, figures do not have a relevant skew, expecting them also at 3.2% y/y. The latter would still be weaker than INEGI's *Timely Indicator of Economic Activity*, which was seen at +4.0%. More importantly though, it implies a 0.7% m/m contraction, breaking with two months of important increases and consistent with challenges for the sector.

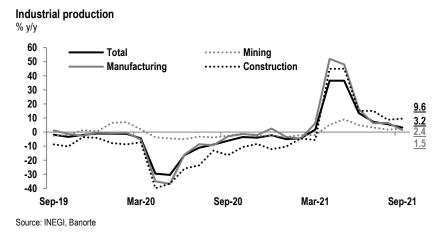
The main drag would be manufacturing, down 1.3% m/m (+1.5% y/y). This would be consistent with prevailing supply restrictions, especially affecting autos. According to AMIA data, only 208.1 thousand cars were produced, implying a 8.2% m/m contraction (using an in-house seasonal adjustment). Specifically, we had reports of stoppages in the month in plants from Audi, GM, Nissan, VW, and Honda –in the last few days of the month for the latter–. This would contrast with trade balance figures, with a 4.1% m/m rebound (+6.0% y/y) in manufacturing exports, albeit with some caution on these figures given that they are measured in nominal terms. Meanwhile, IMEF's manufacturing PMI declined to 49.9pts, highlighting decreases in 'new orders' and 'production'. In logistic-related themes, problems persisted, including railway blockades in Michoacán, which ended until November 1st. On a positive note, INEGI's employment report showed a creation of 178.1 thousand positions in the sector.



Construction would decline 1.0% m/m (9.6% y/y), not fully surprising given the accumulated 2.8% increase in the last two months. Hence, the base effect would be challenging enough despite mostly favorable signs in business confidence and aggregate trend indicators, both stronger. We should mention that, despite being good indicators of the likely direction, they do not have enough sensibility to determine monthly variations. We will be looking carefully on the performance of civil engineering relative to edification, considering its favorable performance in the last few months. In this context, public finance data were once again positive, with physical investment by the federal government accelerating to 20.0% y/y in real terms from 14.3% in August.

Mining would rebound 0.6% m/m (2.4% y/y). This would be explained by the oil sector, with output recovering after a fire in the *Ku-Maloob-Zaap* complex at the end of the previous month. Pemex officials commented that production normalized in early September, which is consistent with figures from CNH, showing a rebound to 1,666kbpd (vs. 1,616 in August and 1,699 in July). A similar situation would happen with gas, also rebounding. In non-oil mining, prices remained high and employment in the sector kept improving, which should provide further support.

Lastly, we will look closely to these results and revisions to the historical series due to their potential impact on final 3Q21 GDP figures, which will be published on November 25<sup>th</sup>.



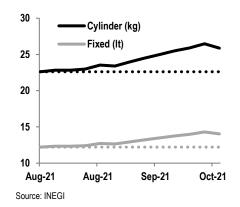
Banxico to hike 25bps to 5.00%, in a quite difficult decision. On Thursday, Banco de México will carry out its seventh decision of 2021, in which we expect a 25bps hike, taking the reference rate to 5.00%. Nevertheless, we warn about a sizable risk of a 50bps increase to 5.25%, in line with the discount in interest rate futures. In this sense, we believe it will be a very difficult decision. The key issue that would push them towards the latter scenario is the more complicated inflation backdrop and the tightening of monetary conditions in other regions. Nevertheless, we consider that the current pace will be maintained due to several factors, including a deeper-than-expected economic slowdown, more fiscal room when compared to other emerging markets, and a relatively more modest easing cycle after the COVID-19 shock. We think the decision will remain divided, probably with Gerardo Esquivel favoring an unchanged rate, while we do not rule out that Irene Espinosa votes for a 50bps increase.



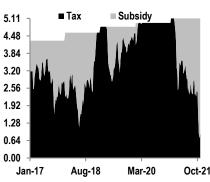
Attention remains on inflation. Unfortunately, the outlook has deteriorated further, albeit at a more modest pace than in recent months. Inflation reached 6.12% in the 1<sup>st</sup> half of October and we anticipate a <u>further acceleration in the rest</u> of the month. After benefitting from the introduction of a maximum price, LP gas is still noteworthy as it has maintained an upward trend (chart below, left).

Nevertheless, gasoline has been more stable due to higher subsidies to excise taxes (chart below, center). Dynamics of these goods are key as they have probably had an important passthrough effect. At the core, goods have remained on the upside (chart below, right), suggesting that supply chain disruptions and commodity price pressures are still having an impact. In this backdrop, doubts have been on the rise about the 'transitory' nature of these adjustments. In turn, the answer to this question could imply very different monetary policy responses.

## Price ceiling for LP gas \$ per liter (fixed); \$ per kg (cylinder)

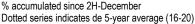


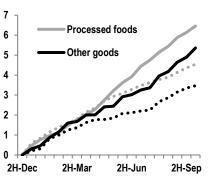
Subsidy to low-grade gasoline excise taxes \$ per liter: Total 2021 = 5.115



Source: Banorte with data from Official Gazzete

# Accumulated core inflation: Goods % accumulated since 2H-December





Source: Banorte with data from INEGI

On the other hand, inflation expectations for year-end 2021 have risen further, from 6.05% to 6.63% (based on the central bank's survey for August and September, respectively). Even though average annual inflation in 3Q21 was in line with Banxico's estimates, we expect an upward adjustment in their forecasts. We expect more modest increases in the short-term, without ruling out anther delay of the convergence to the target, currently expected by the end of 2023.

## **Banxico: Inflation forecasts**

% y/y, quarterly average

	3Q21	4Q21	1Q22	2Q22	3Q22	4Q22	1 <b>Q</b> 23	2Q23	3 <b>Q</b> 23
Headline	5.8*	6.2	5.6	4.3	3.5	3.4	3.3	3.2	3.1
Core	4.8*	5.3	5.4	4.8	4.0	3.4	3.1	2.9	2.8

Source: Banco de México. \* Observed data

The other issue is the financial front and relative monetary conditions. Specifically, increasingly more central banks have started restrictive cycles. We highlight recent rate hikes in Brazil, Chile, Colombia, Hungary, Peru, Poland, New Zealand, Czech Republic and Russia, among others. Some of them have even been above market expectations. Other central banks in AE, such as the BoE, have also sent more hawkish messages, but have stayed short of concrete actions. This has led to broader market expectations of a more aggressive liftoff, adding pressure for Banxico to join the wave and increase the pace. In addition, the Fed formalized the start of tapering, with the reduction in asset purchases beginning this month.



More positively, the market reaction to the latter announcement has been favorable for risk assets, including the MXN. Specifically, modest peso gains support a more modest hike. On the other hand, the local yield curve has exhibited generalized gains that continued after the Fed. Nevertheless, changes have been more modest in the short-end given the possibility of more pronounced rate increases. Lastly, we think that Banxico will maintain the strategy of gradual increases followed so far, reaffirming its high data-dependency mode in a backdrop of unusual uncertainty, although also with a less accommodative bias.

On the other side of the equation, the main reason for a 24bps has to do with the evolution of economic activity. In this respect, we highlight 3Q21 GDP, which fell 0.2% q/q. Figures suggest meaningful weakness in August and September, mainly -but not exclusively- because of worsening pandemic conditions. We think this may weigh on members closer to the center of the hawkish-dovish spectrum, with the deceleration as an important factor for maintaining a still accommodative bias. Considering this more deeply, we have followed closely the comments made by several Board members. Focusing in those made after the latest minutes, the most vocal member has been Jonathan Heath. During the presentation of the book titled "Lo que indican los indicadores", he expressed disappointment with the latest figures on activity, consistent with his view of an even higher dependency to data. Nevertheless, he remains concerned about inflation, especially core dynamics, arguing that "...the fact that it is climbing continuously is much more worrisome and, obviously, we expect this trend to reverse..." (translated by us). We think these comments will likely be part of his view to keep increasing the reference rate.

Given what we see as a very difficult decision, we will watch very closely both the decision and the statement's tone. We believe it will be critical to evaluate, even more profoundly than usual, the potential implications that it could have for our rate forecasts ahead, not only for the rest of this year, but also going into 2022.



## **Analyst Certification**

We, Alejandro Padilla Santana, Juan Carlos Alderete Macal, Manuel Jiménez Zaldívar, Marissa Garza Ostos, Francisco José Flores Serrano, Katia Celina Goya Ostos, Santiago Leal Singer, José Itzamna Espitia Hernández, Alik Daniel García Alvarez, Víctor Hugo Cortes Castro, Hugo Armando Gómez Solís, Miguel Alejandro Calvo Domínguez, Luis Leopoldo López Salinas, Leslie Thalía Orozco Vélez, Gerardo Daniel Valle Trujillo and Juan Barbier Arizmendi, certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

#### Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

#### Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas.

#### Last-twelve-month activities of the business areas.

Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services.

Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.

#### Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

#### Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1 % of the issuance or underlying of the securities issued.

None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document.

The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report.

#### Guide for investment recommendations.

	Reference
BUY HOLD SELL	When the share expected performance is greater than the MEXBOL estimated performance.  When the share expected performance is similar to the MEXBOL estimated performance.  When the share expected performance is lower than the MEXBOL estimated performance.

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

## Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the issuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not commit to communicate the changes and also to keep the content of this document updated. Grupo Financiero Banorte S.A.B. of C.V. takes no responsibility for any loss arising from the use of this report or its content. This document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.



## GRUPO FINANCIERO BANORTE S.A.B. de C.V.

	Chief Economist and Head of Research	alejandro.padilla@banorte.com	(55) 1103 - 4043
Raquel Vázquez Godinez	Assistant	raquel.vazquez@banorte.com	(55) 1670 - 2967
tzel Martínez Rojas	Analyst	itzel.martinez.rojas@banorte.com	(55) 1670 - 2251
ourdes Calvo Fernández	Analyst (Edition)	lourdes.calvo@banorte.com	(55) 1103 - 4000 x 261
Economic Research			
luan Carlos Alderete Macal, CFA	Director of Economic Research	juan.alderete.macal@banorte.com	(55) 1103 - 4046
Francisco José Flores Serrano Katia Celina Goya Ostos	Senior Economist, Mexico Senior Economist, Global	francisco.flores.serrano@banorte.com katia.goya@banorte.com	(55) 1670 - 2957 (55) 1670 - 1821
uis Leopoldo López Salinas	Economist, Global	luis.lopez.salinas@banorte.com	(55) 1103 - 4000 x 2707
Market Strategy Manuel Jiménez Zaldívar	Dispator of Markot Strategy	manual iimana-Ahanarta aan	(EE) EOGO 1671
Fixed income and FX Strategy	Director of Market Strategy	manuel.jimenez@banorte.com	(55) 5268 - 1671
Santiago Leal Singer	Senior Strategist, Fixed Income and FX	santiago.leal@banorte.com	(55) 1670 - 2144
Leslie Thalía Orozco Vélez	Strategist, Fixed Income and FX	leslie.orozco.velez@banorte.com	(55) 5268 - 1698
Equity Strategy			(55) 4070 4740
Marissa Garza Ostos José Itzamna Espitia Hernández	Director of Equity Strategy Senior Strategist, Equity	marissa.garza@banorte.com jose.espitia@banorte.com	(55) 1670 - 1719 (55) 1670 - 2249
Alik Daniel García Alvarez	Senior Strategist, Equity	alik.garcia.alvarez@banorte.com	(55) 1670 – 2250
/ictor Hugo Cortes Castro	Senior Strategist, Technical	victorh.cortes@banorte.com	(55) 1670 - 1800
luan Barbier Arizmendi, CFA	Analyst	juan.barbier@banorte.com	(55) 1670 - 1746
Corporate Debt Hugo Armando Gómez Solís	Senior Analyst, Corporate Debt	hugoa.gomez@banorte.com	(55) 1670 - 2247
Gerardo Daniel Valle Trujillo	Analyst, Corporate Debt	gerardo.valle.trujillo@banorte.com	(55) 1670 - 2248
Economic Studies			
Miguel Alejandro Calvo Domínguez	Senior Analyst, Economic Studies	miguel.calvo@banorte.com	(55) 1670 - 2220
Wholesale Banking	Lland of Whalesala Dayling	annonda vadal@hanada aan	(FF) 4070 4000
Armando Rodal Espinosa	Head of Wholesale Banking	armando.rodal@banorte.com	(55) 1670 - 1889
Naissalas Asvillas Calcallas	Head of Accel Management	مرام والمرام	(55) 5004 4000
Alejandro Aguilar Ceballos	Head of Asset Management	alejandro.aguilar.ceballos@banorte.com	(55) 5004 - 1282 (55) 5369 - 1640
Alejandro Eric Faesi Puente	Head of Global Markets and Institutional Sales	alejandro.faesi@banorte.com	(55) 5268 - 1640
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela	Head of Global Markets and Institutional Sales Head of Sólida Banorte	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez lorge de la Vega Grajales	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Iorge de la Vega Grajales Luis Pietrini Sheridan	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Ilorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres Osvaldo Brondo Menchaca	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking Head of Specialized Banking Services Head of Transactional Banking	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com lizza.velarde@banorte.com osvaldo.brondo@banorte.com alejandro.arauzo@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423 (55) 5261 - 4910
Alejandro Eric Faesi Puente Alejandro Frigolet Vázquez Vela Arturo Monroy Ballesteros Carlos Alberto Arciniega Navarro Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan Lizza Velarde Torres Dsvaldo Brondo Menchaca Raúl Alejandro Arauzo Romero	Head of Global Markets and Institutional Sales Head of Sólida Banorte Head of Investment Banking and Structured Finance Head of Treasury Services Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Executive Director of Wholesale Banking Head of Specialized Banking Services	alejandro.faesi@banorte.com alejandro.frigolet.vazquezvela@banorte.com arturo.monroy.ballesteros@banorte.com carlos.arciniega@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com lizza.velarde@banorte.com osvaldo.brondo@banorte.com	(55) 5268 - 1640 (55) 5268 - 1656 (55) 5004 - 5140 (81) 1103 - 4091 (81) 8173 - 9127 (55) 5004 - 5121 (55) 5249 - 6423 (55) 4433 - 4676 (55) 5004 - 1423