🖀 BANORTE

Mexico – Dynamic estimation of the loss of GDP due to the COVID-19 quarantine

- We keep experiencing an environment of extreme uncertainty
- Forecasting the number of confirmed cases of COVID-19 and comparing them with other international experiences is quite challenging
- We propose a dynamic estimation of GDP growth to find out how much to subtract from GDP for each day that the quarantine stays in place
- Our methodology is based on the historical spread between original and calendar-adjusted GDP data, twelve months after leap years, adjusting it further for the degree of impact by sector of the economy, and the potential vulnerability of companies as the quarantine period extends further
- Based on this model, we revise our 2020 GDP forecast for Mexico, to -7.8% from -3.5%, assuming that the country returns "back to business" by mid to late May, and there is greater government support
- Given this backdrop, we reiterate our view that Banxico will cut the reference rate an additional 175bps during the rest of 2020 to 4.75%, with the next move in an intra-meeting decision very soon

Additional complexity to estimate GDP this year. We keep experiencing an environment of extreme uncertainty. We are not yet certain about the date in which social-distancing measures will come to an end. Forecasting based on other international experiences is quite challenging. Not only because of the different health-care systems, or the dates in which strict measures were implemented, or the shape of the population pyramid in different countries, but also because China is the only country that has returned to 'normality', even with lingering doubts about the truthfulness of their data. These circumstances have significantly increased the complexity to estimate Mexico's GDP growth this year.

We estimate a 7.8% GDP contraction. Given the current backdrop, we propose a dynamic estimation of GDP growth. In other words, we estimate how much we need to subtract of economic activity within GDP for each day that the quarantine stays in place. Our methodology is based on the historical spread between original and calendar-adjusted GDP data one year after leap years, adjusting it further for the degree of impact by sector of the economy, and the potential vulnerability of companies as the quarantine period extends further. Based on this model, we revise lower our 2020 GDP forecast for Mexico, to -7.8% from -3.5%, assuming the country will be 'back to business' by mid to late May (see table below)

Macroeconomic framework 2020

Variable	2020		2	021
Variable	Actual	Previous	Actual	Previous
Mexico GDP (% y/y)	-7.8	-3.5	1.5	1.0
Mexican peso (USD/MXN)	22.00	22.00	21.00	21.00
CPI inflation (% y/y)	3.2	3.6	4.2	4.2
Reference rate (%)	4.75	5.50	4.75	5.00
US GDP (% y/y)	-6.1	-2.3	1.5	1.5

April 21, 2020

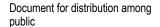
www.banorte.com @analisis_fundam

Gabriel Casillas IRO and Chief Economist gabriel.casillas@banorte.com

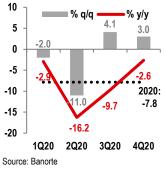
Alejandro Padilla Executive Director of Economic Research and Financial Markets Strategy alejandro.padilla@banorte.com

Juan Carlos Alderete, CFA Director of Economic Research juan.alderete.macal@banorte.com

Francisco Flores Senior Economist, Mexico francisco.flores.serrano@banorte.com

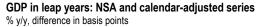


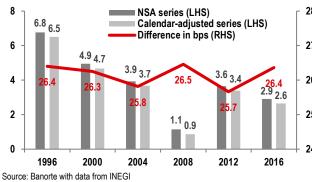




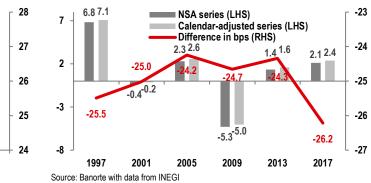
Daily impact from the guarantine on GDP. Estimating the daily impact that social-distancing measures could have on growth is not free of its own issues. To start with, it is widely recognized that GDP cannot be just divided by 365 days (or 366 in the case of a leap year), to subtract economic activity by the number of days of the quarantine. For example, one day of activity is not the same in December -taking into account holiday shopping, etc.- than in January. Moreover, not all economic activity has halted. On the other hand, we also need to consider that the effect is non-linear. Unfortunately, in the absence of government support such as the one deployed in several countries, some companies (especially SME's), cannot keep up with their expenses in the absence of sales for several days. As a result, these businesses are forced into bankruptcy or observe a strong disruption in their operations so they can't be part of GDP when 'normality' returns, or their contribution is lower. This means the effect is significant, showing up in economic growth during the next twelve months, along its impact on unemployment and fiscal revenues, both directly and indirectly, whether they were operating in the formal or informal economy.

The impact of losing one day in GDP. To tackle the issue of how to account for one day of GDP, we propose a model that estimates the effect of one additional day of activity using the leap-year effect. This is accomplished through the comparison of growth rates in leap years with original figures and the calendar-adjusted rate during the same period. Using these series, both provided by *INEGI*, we obtain an average increase of 26bps in GDP growth during leap years (see chart below on the left). On the other hand, as we wish to subtract, not add to activity, it is also possible to use the same comparative analysis, but one year after the leap year has passed. The latter subtracts 25bps to GDP growth, as seen in the chart below on the right. This implies that, one full-day with zero economic activity, would reduce total GDP by 25bps.





GDP in the year after a leap year: NSA and calendar-adjusted series % y/y, difference in basis points



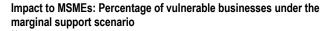
Adjustments for affected sectors. Not all economic activity has stopped, as it would be suggested by the -25bps estimation above. For example, this is the case in some services considered as essential (*e.g.* hospitals, drug stores, convenience stores, banks, some restaurants with delivery services), people that can still work from home, and other companies that have not followed #StayAtHome guidelines. As a result, we make a detailed evaluation of the magnitude of the impact in each of the main sectors of economic activity as presented in GDP data. We conclude that around 53% to 55% of economic activity is affected (see table below).

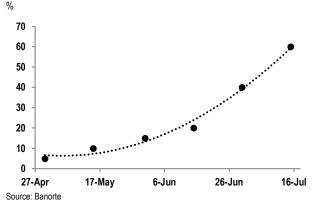
Structure of GDP and COVID-19-affected sectors

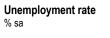
Sectors	% of GDP	% of sectors	working
Sectors	% OF GDP	% of the sector	% of GDP
GDP	100.0		46.2
Primary activities	3.1	80	2.5
Industrial production	31.9		12.2
Mining	7.1	80	5.7
Utilities	1.5	70	1.0
Construcción	7.4	10	0.7
Manufacturing	15.8	30	4.7
Services	61.1		27.5
Wholesale trade	7.9	65	5.1
Retail sales	8.9	65	5.8
Transport, cargo, and packaging	6.2	40	2.5
Massive media	2.0	80	1.6
Financial services	3.5	85	3.0
Real estate	11.4	0	0.0
Professional and technical services	1.9	15	0.3
Corporate services	0.6	80	0.4
Business-support services	3.5	70	2.5
Education	4.1	5	0.2
Health services	2.3	100	2.3
Sports, cultural, and entertainment services	0.5	0	0.0
Hotels and restaurants	2.1	15	0.3
Other non-government related services	2.1	50	1.0
Government services	4.1	60	2.5
Net taxes	3.9	100	3.9

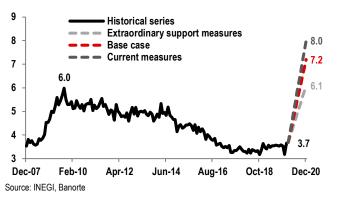
Source: Banorte with data from INEGI

Company vulnerabilities. The possibility that some companies experience additional financial or operational vulnerabilities in the absence of government support, would subtract to GDP not only in the current period, but also for the rest of the year. As a result, the 2020 GDP forecast suffers a permanent effect, both directly and indirectly (*e.g.* employment, fiscal revenues). To approach this, we made a quadratic forecast, assuming 5% of vulnerable companies by April 30th (38 days into the quarantine), finishing as high as 60% by mid-July (114 days), as shown in the chart below to the left. Therefore, and considering that micro-, small-, and medium-sized enterprises (MSMEs) contribute with around 40% of GDP, the impact this could have for the rest of the year on economic activity could vary between 1.3%-pts and up to 11%-pts in a more stressed scenario.









New 2020 GDP forecast. The main goal of today's analysis is to provide a dynamic forecast of GDP growth, given the high level of uncertainty in the current environment, particularly about the date in which the #StayAtHome program could be backtracked (see chart below). Nevertheless, we revise our point estimate for this year to the downside. In our previous forecast for 2020 GDP at -3.5%, our underlying assumption was that the 'peak' in confirmed cases for COVID-19 would take place in April 20th, while expecting to be 'back in business' around early May. However, we now believe it is highly unlikely this materializes, based on analyzing the evolution of the pandemic and Health Ministry forecasts. Thus, and with a new assumption of a return to 'normality' by mid to late May, we estimate a 7.8% y/y contraction of Mexico's GDP this year.

Impact of COVID-19 on GDP and the unemployment	rate
% v/v. %	

Date of the	Number of	Current support from	om the government ¹	B	ase case ²	•	support from the ment ³
"end" of the pandemic	days under quarantine	GDP forecast	Unemployment rate	GDP forecast	Unemployment rate	GDP forecast	Unemployment rate
April 30	38	-4.8	5.9			-3.5	5.2
May 31	69	-10.7	8.1	-7.8	7.2	-7.1	6.3
June 30	99	-18.7	12.5			-10.5	6.2

Source: Banorte

1. Government support announced up to date (0.3%-pts of GDP). Takes into account the negative impact in the operation of vulnerable MSMEs

2. Greater support to MSMEs via direct transfers to employees and businesses in the informal sector and some exemptions and tax deferral for formal businesses (1.5-2%-pts of GDP)

3. Strong support to both formal and informal MSMEs, including minimum wage payment to informal workers for 90 days, elimination of contributions to social security (IMSS) for 90 days and support, credit, and corporate debt purchase programs to bolster liquidity and refinancing (3-4%-pts of GDP)

The relevance of government support to return to 'normality'. One relevant aspect in the table above is the difference between GDP growth and the unemployment rate if there are extraordinary support measures by the government to companies or not, particularly the most exposed, such as MSMEs. This can be achieved through direct money transfers -in the case of micro enterprises and those in the informal sector-, along the waiver of social security contributions and tax deferrals for the rest of them. For example, the forecast stands at -7.1% by the end of May with extraordinary measures and dips to -10.7% without them, along with a significant uptick in the unemployment rate. In this context, our base case takes into account greater support measures in a gradual manner, thus contributing to the strengthening of the most vulnerable companies.

Some important assumptions. The model also assumes a gradual return to 'normal' economic activity within 15 days once the quarantine is over. Specifically, it assumes that restrictions are lifted gradually in different regions of the country during a two-week period. We should also mention that both in the case of a sudden stop of activity, and in our original forecast for GDP this year of 0.8%, we consider the impact stemming from the global economy.

We anticipate a strong decline in both consumption and investment. In terms of aggregate demand (see table below), we consider that the highest impact will be observed in consumption (-7.0% y/y) and investment (-18.9%), both more closely associated with domestic demand. Regarding the former, we anticipate a deterioration in fundamentals, among them: (1) A higher unemployment rate, reaching 7.2% by year-end; (2) a slower wage growth on the back of excess labor supply; and (3) a 20% y/y decline in remittances, due to the impact of COVID-19 in the US labor market. Durable-goods purchases will suffer the most, with double-digit declines on a negative wealth effect and higher uncertainty.

In terms of investment, it is our take that the private sector will favor non-capital spending given the shock to companies' revenues (as mentioned above), and despite the possibility of lower financing costs (at least in short-term tenors as Banxico cuts rates) and other support measures from the banking sector. The main concern will be on preserving adequate liquidity levels, more so as there is no certainty about when they could fully restart operations. Weakness will likely be concentrated in private companies, which make up almost 87% of total investment, with efforts by the public sector to pick up the slack not enough to compensate. As a result, investment would add two consecutive years in contraction.

Exports (-10.3% y/y) and imports (-14.2%) would also decline strongly, especially in 2Q20 as a plethora of industries have closed plant operations both in Mexico and the US, including in the automotive sector. Additionally, we have recently downgraded our view for US GDP, to -6.1% from -2.3%. We believe an incipient recovery may be on the cards in the second half of the year, with the external sector helped to some extent by decisive measures in the US, including the largest ever fiscal stimulus in history. Lastly, we anticipate higher government spending in 1H20 on efforts by the Federal Government and states to fight the pandemic, although with a contraction during the rest of the year as greater efforts are undertaken to contain a higher fiscal deficit.

GDP 2020: Aggregate supply

% у/у	1Q20	2Q20	3Q20	4Q20	2020
GDP	-2.9	-16.2	-9.7	-2.6	-7.8
Agriculture	-0.5	-2.5	-2.4	-0.6	-1.4
Industrial production	-5.0	-21.9	-9.1	-3.2	-9.8
Services	-2.1	-14.2	-10.1	-2.8	-7.3
% q/q					
GDP	-2.0	-11.0	4.1	3.0	

GDP 2020: Aggregate demand

% y/y	1T20	2T20	3T20	4T20	2020
GDP	-2.9	-16.2	-9.7	-2.6	-7.8
Private consumption	-1.3	-15.3	-8.9	-2.5	-7.0
Investment	-13.3	-39.2	-17.9	-5.2	-18.9
Exports	0.2	2.5	-4.1	-5.9	-1.8
Imports	-7.1	-29.8	-6.2	3.0	-10.3
% q/q					
GDP	-2.0	-11.0	4.1	3.0	

Source: Banorte

Considering this backdrop, we believe Banxico will cut the reference rate more aggressively. A weaker outlook for growth, and its likely lower effect in terms of demand-side pressures for inflation and FX passthrough from a weaker exchange rate to prices, among other factors, provides more reasons for the monetary authority to cut rates more aggressively. In this sense, we recently argued that the central bank will likely cut the reference rate another 175bps during the rest of 2020, to a year-end level of 4.75%. Moreover, we also recognize more favorable inflation dynamics in the short term, so we adjusted our year-end estimate to 3.2% from 3.6%.

A message of confidence is needed. Once again, we reiterate the need of a unified message by our government –especially incorporating the Legislative Branch– to boost confidence and provide higher incentives to investment and private consumption. We believe this is the only way to recover growth above 1% in a sustainable fashion. Confidence will pick up more strongly if the degree of conviction in terms of the message, the consistency in economic policy decisions, and the legislative measures presented, are stronger. In our view, this is very important to return at least to the average GDP growth rate of the last thirty years, at 2.3%. Lastly, if the country moves decisively forward in providing more legal certainty and improving the Rule of Law –dignifying police work, increasing the number of judges per capita, and by improving the prison system, for example–, we believe there is no doubt that Mexico could grow at annual rates of 4%, or even 5%.



Analyst Certification

We, Gabriel Casillas Olvera, Delia Maria Paredes Mier, Alejandro Padilla Santana, Manuel Jiménez Zaldívar, Tania Abdul Massih Jacobo, Katia Celina Goya Ostos, Juan Carlos Alderete Macal, Víctor Hugo Cortes Castro, Marissa Garza Ostos, Miguel Alejandro Calvo Domínguez, Hugo Armando Gómez Solís, Gerardo Daniel Valle Trujillo, José Itzamna Espitia Hernández, Valentín III Mendoza Balderas, Santiago Leal Singer, Francisco José Flores Serrano, Luis Leopoldo López Salinas, Jorge Antonio Izquierdo Lobato, Eridani Ruibal Ortega and Leslie Thalía Orozco Vélez, certify that the points of view expressed in this document are a faithful reflection of our personal opinion on the company (s) or firm (s) within this report, along with its affiliates and/or securities issued. Moreover, we also state that we have not received, nor receive, or will receive compensation other than that of Grupo Financiero Banorte S.A.B. of C.V for the provision of our services.

Relevant statements.

In accordance with current laws and internal procedures manuals, analysts are allowed to hold long or short positions in shares or securities issued by companies that are listed on the Mexican Stock Exchange and may be the subject of this report; nonetheless, equity analysts have to adhere to certain rules that regulate their participation in the market in order to prevent, among other things, the use of private information for their benefit and to avoid conflicts of interest. Analysts shall refrain from investing and holding transactions with securities or derivative instruments directly or through an intermediary person, with Securities subject to research reports, from 30 calendar days prior to the issuance date of the report in question, and up to 10 calendar days after its distribution date.

Compensation of Analysts.

Analysts' compensation is based on activities and services that are aimed at benefiting the investment clients of Casa de Bolsa Banorte and its subsidiaries. Such compensation is determined based on the general profitability of the Brokerage House and the Financial Group and on the individual performance of each analyst. However, investors should note that analysts do not receive direct payment or compensation for any specific transaction in investment banking or in other business areas.

Last-twelve-month activities of the business areas.

Grupo Financiero Banorte S.A.B. de C.V., through its business areas, provides services that include, among others, those corresponding to investment banking and corporate banking, to a large number of companies in Mexico and abroad. It may have provided, is providing or, in the future, will provide a service such as those mentioned to the companies or firms that are the subject of this report. Casa de Bolsa Banorte or its affiliates receive compensation from such corporations in consideration of the aforementioned services.

Over the course of the last twelve months, Grupo Financiero Banorte S.A.B. C.V., has not obtained compensation for services rendered by the investment bank or by any of its other business areas of the following companies or their subsidiaries, some of which could be analyzed within this report.

Activities of the business areas during the next three months.

Casa de Bolsa Banorte, Grupo Financiero Banorte or its subsidiaries expect to receive or intend to obtain revenue from the services provided by investment banking or any other of its business areas, by issuers or their subsidiaries, some of which could be analyzed in this report.

Securities holdings and other disclosures.

As of the end of last quarter, Grupo Financiero Banorte S.A.B. of C.V. has not held investments, directly or indirectly, in securities or derivative financial instruments, whose underlying securities are the subject of recommendations, representing 1% or more of its investment portfolio of outstanding securities or 1 % of the issuance or underlying of the securities issued.

None of the members of the Board of Grupo Financiero Banorte and Casa de Bolsa Banorte, along general managers and executives of an immediately below level, have any charges in the issuers that may be analyzed in this document.

The Analysts of Grupo Financiero Banorte S.A.B. of C.V. do not maintain direct investments or through an intermediary person, in the securities or derivative instruments object of this analysis report.

Guide for investment recommendations.

	Reference
BUY	When the share expected performance is greater than the MEXBOL estimated performance.
HOLD	When the share expected performance is similar to the MEXBOL estimated performance.
SELL	When the share expected performance is lower than the MEXBOL estimated performance.

Even though this document offers a general criterion of investment, we urge readers to seek advice from their own Consultants or Financial Advisors, in order to consider whether any of the values mentioned in this report are in line with their investment goals, risk and financial position.

Determination of Target Prices

For the calculation of estimated target prices for securities, analysts use a combination of methodologies generally accepted among financial analysts, including, but not limited to, multiples analysis, discounted cash flows, sum-of-the-parts or any other method that could be applicable in each specific case according to the current regulation. No guarantee can be given that the target prices calculated for the securities will be achieved by the analysts of Grupo Financiero Banorte S.A.B. C.V, since this depends on a large number of various endogenous and exogenous factors that affect the performance of the issuing company, the environment in which it performs, along with the influence of trends of the stock market, in which it is listed. Moreover, the investor must consider that the price of the securities or instruments can fluctuate against their interest and cause the partial and even total loss of the invested capital.

The information contained hereby has been obtained from sources that we consider to be reliable, but we make no representation as to its accuracy or completeness. The information, estimations and recommendations included in this document are valid as of the issue date, but are subject to modifications and changes without prior notice; Grupo Financiero Banorte S.A.B. of C.V. does not communicate the changes and also to keep the content of this document may not be photocopied, quoted, disclosed, used, or reproduced in whole or in part without prior written authorization from Grupo Financiero Banorte S.A.B. of C.V.

BANORTE

GRUPO FINANCIERO BANORTE S.A.B. de C.V.

Research and Strategy			
Gabriel Casillas Olvera	IRO and Chief Economist	gabriel.casillas@banorte.com	(55) 4433 - 4695
Raquel Vázquez Godinez	Assistant	raquel.vazquez@banorte.com	(55) 1670 - 2967
Lourdes Calvo Fernández	Analyst (Edition)	lourdes.calvo@banorte.com	(55) 1103 - 4000 x 2611
Economic Research and Financial			
Alejandro Padilla Santana	Executive Director of Economic Research and Financial Markets Strategy	alejandro.padilla@banorte.com	(55) 1103 - 4043
Itzel Martínez Rojas	Analyst	itzel.martinez.rojas@banorte.com	(55) 1670 - 2251
Economic Research			
Juan Carlos Alderete Macal, CFA	Director of Economic Research	juan.alderete.macal@banorte.com	(55) 1103 - 4046
Francisco José Flores Serrano	Senior Economist, Mexico	francisco.flores.serrano@banorte.com	(55) 1670 - 2957
Katia Celina Goya Ostos	Senior Economist, Global	katia.goya@banorte.com	(55) 1670 - 1821
Luis Leopoldo López Salinas Market Strategy	Economist, Global	luis.lopez.salinas@banorte.com	(55) 1103 - 4000 x 2707
Manuel Jiménez Zaldívar	Director of Market Strategy	manuel.jimenez@banorte.com	(55) 5268 - 1671
Fixed income and FX Strategy			
Santiago Leal Singer	Senior Strategist, Fixed Income and FX	santiago.leal@banorte.com	(55) 1670 - 2144
Leslie Thalía Orozco Vélez	Strategist, Fixed Income and FX	leslie.orozco.velez@banorte.com	(55) 5268 - 1698
Equity Strategy	Director of Faulty Otrotogy	mariana garza@barata aar	(EE) 1670 1710
Marissa Garza Ostos	Director of Equity Strategy	marissa.garza@banorte.com	(55) 1670 - 1719
José Itzamna Espitia Hernández	Senior Strategist, Equity	jose.espitia@banorte.com	(55) 1670 - 2249
Valentín III Mendoza Balderas	Senior Strategist, Equity	valentin.mendoza@banorte.com	(55) 1670 - 2250
Víctor Hugo Cortes Castro	Senior Strategist, Technical	victorh.cortes@banorte.com	(55) 1670 - 1800
Jorge Antonio Izquierdo Lobato	Analyst	jorge.izquierdo.lobato@banorte.com	(55) 1670 - 1746
Eridani Ruibal Ortega	Analyst	eridani.ruibal.ortega@banorte.com	(55) 1103 - 4000 x 2755
Corporate Debt			
Corporate Debt Tania Abdul Massih Jacobo	Director of Corporate Debt	tania.abdul@banorte.com	(55) 5268 - 1672
Tania Abdul Massih Jacobo	Director of Corporate Debt Senior Analyst, Corporate Debt	tania.abdul@banorte.com hugoa.gomez@banorte.com	(55) 5268 - 1672 (55) 1670 - 2247
	Director of Corporate Debt Senior Analyst, Corporate Debt Analyst, Corporate Debt	tania.abdul@banorte.com hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com	(55) 1670 - 2247
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís	Senior Analyst, Corporate Debt	hugoa.gomez@banorte.com	()
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo	Senior Analyst, Corporate Debt	hugoa.gomez@banorte.com	(55) 1670 - 2247
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies	Senior Analyst, Corporate Debt Analyst, Corporate Debt	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com	 (55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Aguilar Ceballos	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales Head of Asset Management Head of Investment Banking and Structured Finance Head of Transactional Banking, Leasing and	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com alejandro.aguilar.ceballos@banorte.com	 (55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640 (55) 5268 - 9996
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Aguilar Ceballos Arturo Monroy Ballesteros	 Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales Head of Asset Management Head of Investment Banking and Structured Finance 	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com alejandro.aguilar.ceballos@banorte.com arturo.monroy.ballesteros@banorte.com	(55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640 (55) 5268 - 9996 (55) 5004 - 1002
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Aguilar Ceballos Arturo Monroy Ballesteros Gerardo Zamora Nanez	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales Head of Asset Management Head of Investment Banking and Structured Finance Head of Transactional Banking, Leasing and Factoring	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com alejandro.aguilar.ceballos@banorte.com arturo.monroy.ballesteros@banorte.com	 (55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640 (55) 5268 - 9996 (55) 5004 - 1002 (81) 8318 - 5071
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Aguilar Ceballos Arturo Monroy Ballesteros Gerardo Zamora Nanez Jorge de la Vega Grajales	 Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales Head of Asset Management Head of Investment Banking and Structured Finance Head of Transactional Banking, Leasing and Factoring Head of Government Banking 	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com alejandro.aguilar.ceballos@banorte.com arturo.monroy.ballesteros@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com	 (55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640 (55) 5268 - 9996 (55) 5004 - 1002 (81) 8318 - 5071 (55) 5004 - 5121
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Aguilar Ceballos Arturo Monroy Ballesteros Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan René Gerardo Pimentel Ibarrola	Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales Head of Asset Management Head of Investment Banking and Structured Finance Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Private Banking Head of Corporate Banking	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com alejandro.aguilar.ceballos@banorte.com arturo.monroy.ballesteros@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com	 (55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640 (55) 5268 - 9996 (55) 5004 - 1002 (81) 8318 - 5071 (55) 5004 - 5121 (55) 5004 - 1453 (55) 5268 - 9004
Tania Abdul Massih Jacobo Hugo Armando Gómez Solís Gerardo Daniel Valle Trujillo Economic Studies Delia María Paredes Mier Miguel Alejandro Calvo Domínguez Wholesale Banking Armando Rodal Espinosa Alejandro Eric Faesi Puente Alejandro Aguilar Ceballos Arturo Monroy Ballesteros Gerardo Zamora Nanez Jorge de la Vega Grajales Luis Pietrini Sheridan	 Senior Analyst, Corporate Debt Analyst, Corporate Debt Executive Director of Economic Studies Senior Analyst, Economic Studies Head of Wholesale Banking Head of Global Markets and Institutional Sales Head of Asset Management Head of Investment Banking and Structured Finance Head of Transactional Banking, Leasing and Factoring Head of Government Banking Head of Government Banking Head of Private Banking 	hugoa.gomez@banorte.com gerardo.valle.trujillo@banorte.com delia.paredes@banorte.com miguel.calvo@banorte.com armando.rodal@banorte.com alejandro.faesi@banorte.com alejandro.aguilar.ceballos@banorte.com arturo.monroy.ballesteros@banorte.com gerardo.zamora@banorte.com jorge.delavega@banorte.com luis.pietrini@banorte.com	 (55) 1670 - 2247 (55) 1670 - 2248 (55) 5268 - 1694 (55) 1670 - 2220 (81) 8319 - 6895 (55) 5268 - 1640 (55) 5268 - 9996 (55) 5004 - 1002 (81) 8318 - 5071 (55) 5004 - 5121 (55) 5004 - 1453